RFP for Business and Governance Expert

August 1, 2023

Overview
In the U.S.-Canada shared print community, there are two organizations that exist to coordinate the activities of individual programs that are focused on the preservation of print material held by libraries. One organization, the Rosemont Shared Print Alliance, addresses needs related to serials and journals and the second, the Partnership for Shared Book Collections, addresses the needs of monographs or books. The two organizations, while focused on different material formats, see significant overlap in interests, concerns, leadership, and membership. A task force charged with investigating these issues recommended the merger of the two organizations. The Executive Committees of both organizations ratified the recommendation. A summit was held to clarify the purpose of the merged organization and to determine next steps toward merger, which included hiring an expert to develop business and governance models.

Goals and Deliverables
Our organizations seek a consultant to develop the structures and processes needed for the two organizations to successfully merge. Working with a small task force and a deadline of January 15, 2024, the consultant will deliver to the Executive Committee chairs:

- Fully developed business model detailing the merged organization's value proposition, a funding model that will support core programs and services, key resources, and key processes
- A proposal for detailed governance and organizational structures that include authority structures, processes, decision-making, allocation of resources and priority setting

Scope of Work
The selected consultant's work will include:

- Manage the overall project to develop business and organizational models and direct the work of the merger task force
- Use existing studies to analyze the current, existing data and state of policies, procedures and other aspects of the two organizations desiring to merge
- Review current and prospective relationships
- Finalize the statement of purpose and strategy of a single, merged shared print organization
- Review financial data to set goals
- Establish business metrics for ongoing success
Present proposed business and governance models to the Executive Committee and help establish an implementation team.

Provide ongoing support during the implementation period up to an agreed number of hours. Consultant and Executive Committees will agree on the number of hours prior to work starting.

**Evaluation Method**

At the start of the project, the consultant and task force will determine documentation style, communication modes, milestones and milestone deliverables. Milestone deliverables will be proposed and approved by EC chairs before development work begins.

**Anticipated Budget**

The participating organizations are expecting fees and expenses for completion of this work to total no more than $18,000 - $20,000.

**TO RESPOND TO THIS RFP**

- All responses to the Request for Proposals must be delivered to nika@sharedprint.org no later than 5pm ET on August 28, 2023.
- Questions may be submitted to nika@sharedprint.org by August 15, 2023; the task force will strive to respond to questions promptly as possible.
- The contract for this work will be awarded and managed by the Center for Research Libraries. The contract is expected to be finalized / consultant’s work to begin in early September 2023.